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HARPER & MATTHEWS

70 PINE STREET
NEW YORK

BENJAMIN A. MATTHEWS
HAROLD HARPER
ALBERT C. ROTHWELL

VINCENT P. UHLEIN
ARTHUR R. GAETJENS
NIDA M. ROOT

CABLE ADDRESS: ROHARMA
TELEPHONE: DIGBY 4-7026



December 10, 1934.

Re: Estate of Helen Hartley Jenkins.

*ack
12/13*

Mr. C. A. Evans,
Yenching University,
150 Fifth Avenue,
New York, N.Y.

Dear Mr. Evans:

We have finally received from Robbins B. Stoeckel, Esq., attorney for the above estate, of Hartford, Connecticut, information to the effect that under a codicil of the will of Mrs. Helen Hartley Jenkins ~~Mr. Leighton Stuart~~ is given a legacy of \$5,000. Mr. Stoeckel further advises:

"The estate is a large one but there are many complications and the legacies will probably not be paid until after the executors have succeeded in settling the tax liabilities of the Estate.

"The settlement of the Estate is progressing as fast as can reasonably be expected and the Executors are hoping that soon after the first of the year this troublesome matter of taxes may be worked out to at least a degree where we can give you better information about time of payment of legacies."

We shall follow the matter up and give you such additional information as may be received.

We enclose an extra copy of this letter for transmittal to Mr. Stuart, and shall be glad, if you desire, hereafter to correspond directly with him.

We have been unable to procure a copy of the will and codicil from Mr. Stoeckel, but have been advised by the clerk of the Probate Court of Norfolk, Connecticut that a copy will cost \$10. We shall be glad to get this if you think it advisable to do so, and if Mr. Stuart is willing to incur this additional expense.

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Mr. C. A. Evans -- 2. December 10, 1934.

Subject to your approval and that of Mr. Stuart, our charge for services to date in the matter will be \$50, which will include transmitting such information as may be received from Mr. Stoeckel. If it should seem necessary or desirable to follow the matter up next year, we shall be glad to do so on the basis of reasonable compensation for the time actually consumed. Unless there are unusual complications, we do not anticipate work on our part which would justify an additional charge, if any, of more than \$50, making a total charge of \$100. Of course if Mr. Stuart wants a copy of the will and other related documents, the expense for procuring them would be additional, but even this ought not to be more than \$15 or \$25.

Very truly yours,

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Enc.
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YENCHING

Yenching

December 13, 1934

Messrs. Harper & Matthews
70 Pine Street
New York City

Attention: Mr. B. A. Matthews

Gentlemen:

I am replying to your letter of December 10th regarding the Estate of Helen Hartley Jenkins.

I am forwarding your reply to Dr. Stuart, and will be guided by his reply as to how far you are to go in the further expenditure of funds.

Do you wish us to advance the \$50.00 which represent your charges to date plus any information which may be received from the attorney of the estate, or will it be satisfactory to secure further advices from Dr. Stuart?

Very truly yours,

CAE:RC

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YENCHING

Yenching

December 13, 1934

Dr. J. Leighton Stuart
Yenching University
Peiping, China

My dear Dr. Stuart:

At last we have secured some information regarding the Estate of Helen Hartley Jenkins. The report which has been received from Harper & Matthews is enclosed herewith, and gives you as much information as is available without securing a copy of the will. If you will advise me or Mr. Matthews as to your wishes, we will proceed accordingly.

This has been a very strange situation. I spent nearly a whole afternoon in my endeavor to find out where the will was being probated, but without any success. The one man who could furnish that information and with whom we could make any contact was absent on a trip. As a result we turned the matter over to attorneys for their investigation, giving full data as to the last place of residence of Miss Jenkins. I was in telephone contact with the attorneys at frequent intervals, and at the same time continued to make inquiries from every source imaginable. Meanwhile, the one from whom we finally secured the information returned to town and opened up the avenue for definite information.

Knowing the amount of correspondence and study which the attorneys have put into this situation, I would think \$50.00 a very reasonable charge for this service. Quite naturally, you are interested in the amount that the estate will bring us -- and that is problematical. We can hold this \$50.00 in suspense for the time being if the attorneys require it to be paid, pending a reply from you. If you are interested in having the status of the estate, a further expenditure will be necessary. It would appear to me from the charge which the Probate Court assesses on a copy of the will, namely, \$10.00, that there must be considerable property. As to its value on the present market or as a closing valuation, one can hardly hazard a guess, and nothing will be known unless a complete list of the holdings is secured. I am wondering if you wish us to speculate to that extent. We will do nothing until we hear from you.

Very cordially yours,

CAE:MC
Enc.

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J. Stuart

HARPER & MATTHEWS

70 PINE STREET
NEW YORK

Feb 19

BENJAMIN A. MATTHEWS
HAROLD HARPER
ALBERT C. ROTHWELL

VINCENT P. UHLEIN
ARTHUR R. GAETJENS
NIDA M. ROOT

CABLE ADDRESS: ROHARMA
TELEPHONE: DIGBY 4-7026

YESCHING

December 14, 1934.

Re: Estate of Helen Hartley Jenkins.

Mr. C. A. Evans,
150 Fifth Avenue,
New York, N. Y.

Dear Mr. Evans:

We are in receipt of your letter of December 13 with respect to the above estate. It is unnecessary for you to advance the \$50 representing our charges to date, and it is perfectly satisfactory to us to await advices from Dr. Stuart.

Very truly yours,

HARPER & MATTHEWS,
By *Ben Matthews*

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December 17, 1934

Dr. J. Leighton Stuart
Yenching University
Peiping, China

Dear Dr. Stuart:

I got in on Saturday morning after our series of conferences lasting from the 12th of November through the 14th of December. Of those conferences I will write in another letter.

I saw Mr. Gunn Saturday afternoon socially and he asked me to come to see him this morning which I did. The Foundation has passed favorably upon his program and will provide him with a lump sum of money to be expended largely under his own direction in China during the period of the next three years. It seems that his proposition was very seriously questioned and I think at certain stages he feared that it might not go through. He tells me that after a long debate of an hour and a half he was able to win the Foundation to his support and that his project received a unanimous vote finally. Some of the objections to the program were that the Foundation had already expended a very large sum of money there and that the needs in other parts of the world are even greater than in China. During all of the discussions it seems that Mr. Gunn has stressed the tendency toward union effort in China and in discussing Yenching's plans he stated very positively that his interest in Yenching was due to the fact that Yenching was joining with other agencies and working toward the general program of the Foundation in China. He is very eager to see an even larger degree of cooperation between Yenching, Nankai, Ting ~~WALAN~~ and the Industrial Union in which Mr. Taylor is so much interested. I would therefore suggest that in your preparation for discussions with Mr. Gunn you keep this strongly in mind and try to secure an even larger degree of cooperation than now exists between these several agencies.

Mr. Gunn was also very much concerned over the constant decrease in the amount of money available from the Princeton-Yenching Foundation and stated several times his disappointment that the proportionate amount given by the Foundation and the Princeton-Yenching Foundation had so changed. I spent quite a while explaining to him the present financial situation and the failure of our givers. I think he thoroughly appreciates the present financial situation in America and can understand why our voluntary subscriptions are so small. I mentioned no amounts to Mr. Gunn in this connection but told him you would take the question up in detail with him soon after his arrival.

I think it might be even advisable for you to go to Shanghai to see him if he cannot get to Peiping at an early date. He is leaving New York on

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Mr. Gunn informed me that he had asked Dr. Grant to begin a restudy of the various projects which have been presented to him since he feels that his year's absence from the field has created in many cases an entirely different situation and that probably a different amount may be desired for many of the projects already planned. His idea is that all of the agencies assisting in these various projects should work together and that consideration should be given to the total amount received by any project from all the sources. He spoke of the fact that the Government, the China Foundation, the British Boxer Indemnity Corporation, the Rockefeller Foundation and others were giving to various phases of the work in China. He is working for a closer cooperation among these several agencies in their plans and it is well to keep this in mind. If some very close cooperation between Yenching and Ting Hsien can be worked out I am sure that would strengthen our case with Mr. Gunn.

I stressed with Mr. Gunn our need of the continuation of the grant to the Natural Sciences and I also told him of E. O. Wilson's special work in Ceramics. He was much pleased at this development. I believe that our strong claim for continued aid in the Natural Sciences will have to be on the applied side of the work there and it would be well to have the staff indicate the practical things that have been done by the several departments. He indicated very clearly that he was not interested in expansion in the science work but that he would be very much interested in any phase of the sciences that made a contribution to his general program. Of course Mr. Gunn did not commit himself, but I believe you can expect his sympathetic hearing of your presentation of the case and I believe he will continue the gifts over the next three years.

My contacts with him here have been very pleasant and he has frequently asked for confidential advice on questions arising. I hope very much that you will be able to get what you need from him for the School of Public Affairs and for the Natural Sciences.

With all good wishes for you and the faculty, I am

Very sincerely,

NGG:HW

N. Gist Gae



YENCHING UNIVERSITY

PEIPING, CHINA.

OFFICE OF THE PRESIDENT

December 17 1934

TELEGRAPH ADDRESS

"YENTA"

ack 1/17/35

Mr. B.A. Garside
150 Fifth Avenue
New York, N.Y.
U. S. A.

Dear Mr. Garside:

I am enclosing herewith copies of the Minutes of the Board of Managers, as reorganized at its meeting a week ago today, together with the drafts of the Constitution and By-laws as worked out by a sub-committee appointed by the Board for that purpose. These latter will not become effective until approved by the Board at its next meeting. The Board usually meets sometime in February to approve the budget for the coming year, and this procedure will probably be followed this year. If the Trustees have any instructions they could therefore be sent by cable, or the meeting could be delayed until a letter will have had time to reach us.

An amateur radio signed by Mr. Evans arrived yesterday, dated December 11. Several months have elapsed since my letter of June 25 had reached you, and having had only an acknowledgment of it it seemed to us that the Board approved of the procedure being followed. During October of last year the Ministry of Education promulgated an order specifying that a University Board of Managers should not consist of more than fifteen members, of whom not more than one-third could be non-Chinese. The reorganization, which had been in process for some months and was completed in principle at the annual meeting last June, was in order to comply with these regulations. The old Board had for practical purposes gone out of existence and the new Board had not begun to function. This left the institution in a precarious position in which, had there been any enquiry from the Government or any emergency requiring Board action, the consequences might have been serious. This explains why we dared not postpone the meeting any longer.

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Mr. B.A. Garside

December 17 1934

Meanwhile the four local missions, including the Presbyterian China Council, have all approved, and the revised Constitution should be sent to the Ministry of Education after its adoption by the Board. This Constitution has been prepared chiefly with the Chinese Government in view. The By-laws will not be submitted to the Ministry but have been framed to include some of the important features of our organization.

You will note that there is no reference to a Vice-President. This is regarded here as purely an arrangement for promotion and other interests of the University in America. We are already straining the regular procedure by having both a Chancellor and a President, and the whole situation would be made much more difficult by adding a third general administrative officer. If the Vice-President should at any time have occasion to function here during the President's absence and in his place, this could easily be arranged without providing for it in these documents.

For the rest, the only real changes are in the discontinuance of Chinese representing the local churches and faculty members. Any of the constituent bodies could, if it wished, appoint a Chinese as representing that ecclesiastical body in China. Three officers of the faculty who would have been ex-officio representatives still attend meetings but without voting power, which I have always felt to be the proper thing anyway. By these reductions we have the opportunity to maintain and in fact to increase the Chinese membership elected at large and to retain the Princeton representative. As far as I am aware the reorganization has been effected with wholehearted goodwill from all concerned and without any suggestion of dissent.

omit (While I am writing, let me call attention to the danger of depending on amateur radio messages. The one referred to above was dated December 11 and reached me yesterday, but at the same time another one arrived dated December 3 and calling for messages to reach New York for a Princeton dinner on the 12th. Hereafter where time is a factor a straight cable, either in code or deferred, will be much more dependable.)

Very sincerely yours,

J. H. Johnston

jls:jw

omit (Please include Dr. Gee among those who are made acquainted with the contents of this letter. I am not sending him a copy.)

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Constitution of the Board of Managers of the
Privately Founded Yenching University

*Sent w/ Dr.
Stuart's letter
1/17/34*

Article I. Name

- (1) In accordance with the regulations of the Ministry of Education of the National Government for privately founded schools, the Board of Managers has been organized under the name of "The Board of Managers of Yenching University".

Article II. Organization

- (2) The Board of Managers shall be composed of fifteen members, as follows:
 - (a) Four representative members appointed by the Founding Bodies.
 - (b) Eleven persons of reputation for leadership elected from the country at large.
- (3) Of the fifteen members to compose the Board, the foreign members shall not exceed one-third, and at least one-fifth shall be women.
- (4) The Chancellor and the President of the University and the Dean of the College for Women may attend the meetings of the Board but without vote.
- (5) The regulations governing length of membership on the Board and for filling vacancies shall be provided for in the By-laws.

Article III. Power and Duties

- (6) The powers and duties of the Board shall be as follows:
 - (a) To approve or revise the Constitution of the University.
 - (b) To elect the Chancellor and the President of the University.
 - (c) To act on behalf of the Founding Bodies in control of the property, endowments and permanent investments.
 - (d) To undertake to secure contributions and to control and distribute funds secured.

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Article III. Power and Duties Continued

- (e) To approve the annual budget and expenditures.

Article IV. Officers

- (7) The Board shall have a Chairman, a First and Second Vice-Chairman and a Secretary, to be elected at the Annual Meeting.

Article V. Standing Committees

- (8) There shall be the following Standing Committees:

- (a) Executive Committee
- (b) Finance Committee
- (c) Administrative Committee of the College for Women
- (d) Advisory Committee on the College of Public Affairs

- (9) The above committees are to be elected at the Annual Meeting. Vacancies may be filled at special meetings or by the Executive Committee. As need arises Standing or Special Committees may be added.

- (10) The Executive Committee shall consist of the Chairman or a Vice-Chairman, the Secretary, holding their respective offices on the Committee, and three other members. The Chancellor and the President of the University and the Dean of the College for Women shall be members of the Committee but without vote. The Committee shall put into effect actions of the Board or act on behalf of the Board in the interim between meetings of the Board.

- (11) The Finance Committee shall consist of five members of the Board. The Chancellor, President and Controller of the University shall be members of the Committee but without vote. The Committee shall supervise the financial affairs of the University. Any bank in which University funds are deposited must be first approved by the Committee. It shall pass upon the Budget and present the same to the Board of Managers for adoption. It shall arrange for an annual audit of all University accounts by a firm of chartered accountants.

- (12) The Administrative Committee of the College for Women shall consist of the women members of the Board of Managers and the Dean of the College for Women, and these persons shall be empowered to coopt five members from within or without the Board of Managers or the Alumnae as members of the Committee.

Article V. Standing Committees Continued

- (12) (Continued) It shall prepare the annual budget of the College for Women, pass upon all of its expenditures, and decide all the issues that concern the College for Women.
- (13) The Advisory Committee of the College of Public Affairs shall advise the Board of Managers in regard to matters of personnel, budget and policy for this College, and shall act as a medium of communication between Yenching University and such agencies as may share in the support of this College.

Article VI. Meetings

- (14) The Annual Meeting should be held at or near the close of the academic year. Special meetings may be held at the request of three members of the Board or upon the call of the Chairman, but notice of the time and place for holding all meetings shall be sent to every member of the Board five days in advance.
- (15) At all meetings of the Board a majority shall constitute a quorum.

Article VII. Amendments.

- (16) Amendments to the above Constitution may be made at Annual or Special Meetings of the Board provided that notice of the same has been sent to each member one month in advance and that these are approved by a two-thirds majority of the Board.

YENCHING

Yenching

December 18, 1934

Messrs. Alfred A. Smith & Son
5, King's Bench Walk
Inner Temple
London, E.C.4, England

Gentlemen:

Dr. J. Leighton Stuart of Yenching University,
Peiping, China, has sent our office communications regard-
ing the Estate of Helen Hartley Jenkins. This matter is
being handled by the attorneys for our University, and it
will not be necessary for you to communicate further with
Dr. Stuart.

Very truly yours,

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December 19, 1934

Dr. J. Leighton Stuart
Yenching University
Peiping, China

My dear Dr. Stuart:

Let me acknowledge receipt of your letter of October 31st.

You ask first that our Yenching Board of Trustees make a request to the Harvard-Yenching Institute that the US\$12,500 granted for Natural Science work during 1934-35 be given this year for use within the general budget of the University. This request is necessitated by the fact that LC\$44,000 of the Chinese government subsidy of LC\$60,000 must be used for Natural Science.

There are two technical requirements we must consider in connection with this proposal. The first is that the Rockefeller Foundation appropriation of US\$12,500 per annum for Natural Science was made on the condition that this be met by an equivalent appropriation from other sources. Presumably this condition would be met by considering that the funds given by the Chinese government are more than adequate to match the Rockefeller Foundation gift so we would probably not have to go to the Foundation with any request for modification of the terms of their original gift. The second consideration is that the Harvard-Yenching Institute made its appropriation only as an emergency measure to save the conditional appropriation of the Foundation from being lost. For the year 1934-35 the Institute is facing a very large deficit, and is trying to conserve funds at every possible point. Moreover, the next meeting of the Institute is not scheduled to take place until next April. However, the Trustees of the Institute are very friendly, and if they can see any way to justify this change, in fairness to their other obligations, I am sure they will be happy to do so.

We are having a meeting of our Yenching Finance Committee this afternoon and I will at that time lay this request before them. If the action of the Committee is favorable, we will take the matter up with the Trustees of the Institute.

In the second paragraph of your letter you call attention to the fact that our Yenching Trustees have not yet taken action on the proposed reorganization of the Board of Managers suggested in your letter of June 25th. You go on to say that since you have not had any definite word from the Trustees you take this to mean "that the Trustees in giving no formal approval are at least ready to acquiesce." As

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has been said on numerous occasions in the past, the field is never justified in assuming that the lack of any word from the Trustees on any proposal whatever made by the field means that they are thereby giving their consent. Any such supposition is always an extremely dangerous one, and we must never allow it to be made. In this instance particularly, it would be entirely illogical to make such an inference, since the amendment of the constitution of Yenching University is involved. You are familiar with the process required in amending the Yenching constitution which is as follows:

"This constitution may be amended by a vote of two-thirds of the Trustees present and voting at an annual meeting or may be amended at a meeting regularly called for this purpose, full notice of the proposed amendment having been given at a previous meeting, or the substance or exact wording of the proposed changes having been furnished each member of the Board at least one month in advance of the meeting at which action thereon is contemplated, provided, however, that amendments to Article II, Article III, Section 1, Article VII, Sections 1 and 2, Article XI, and Article XII shall be effective only on the concurrence of a majority of the fully cooperating Mission Boards; and further provided that no amendment of Article IV, Sections 1 and 2, Article V and Article VIII shall be made without the concurrence of the Committee of Yenching College for Women."

The recommendation made by the Managers on June 23rd, 1934 and communicated in your letter of June 25th proposes an amendment to Section 2 (a) of Article VII. This whole article as now adopted reads as follows:-

- "1. There shall be a Board of Managers in North China to be composed of not to exceed twenty-one members.
2. The Board of Managers shall be constituted in accordance with the following provisions:
 - (a) The bodies which founded the University shall appoint, according to a process mutually agreed upon, eight members.
 - (b) The University shall appoint five members, the President and the Dean of the College for Women ex-officio, and three others elected by the General Faculty, as stipulated in its own by-laws.
 - (c) The above constituted members shall elect additional members to the Board from the country at large provided that the membership of the Board shall not exceed a total of 21.
 - (d) That as nearly as possible a ratio of one-third of the Board of Managers shall be women and a majority of the Board shall be Chinese preferably those living in and near Peking.

(Article VII, continued)

- (e) In filling vacancies consideration shall be given to graduates of the University.
- (f) An essential and the sole religious qualification for membership shall be profession of evangelical faith in and loyalty to Jesus Christ.
- (g) The term of office of the members of the Board of Managers shall be for such periods as shall be provided in the By-laws of the said Board and approved by the Board of Trustees.

3. The Board of Managers shall be immediately responsible for the administration of the University under supervision of the Board of Trustees, and shall possess such powers as from time to time may be delegated to it by the Board of Trustees as in Article IV above provided."

The only process by which this amendment can be adopted is as follows:-

- (1) One month's notice of the proposed amendment must be given to each member of the Board of Trustees. (We can assume that this has been done by the distribution to the Trustees of your letter of June 25th, 1934).
- (2) The full Board of Trustees (not the Executive Committee alone) must approve the proposed amendment at a meeting regularly called for this purpose.
- (3) A majority of the cooperating mission boards must give their definite approval.

important

The amendment proposed is a very ~~formal~~ one, and must not be treated as a pro forma matter. It is suggested in effect that the representation of the cooperating mission boards be reduced one-half, from eight representatives to four representatives. The reason given for this change is that it is sometimes difficult to have the various missions appoint as one of their two representatives a Chinese member who would be of the greatest help to the University. We recognize the difficulty at this point. But on the other hand if the present procedure is abandoned we are apt to encounter much more serious difficulties than the one we have avoided. Many of our friends would interpret such a move as being a long step in the direction of weakening the connection between the University and the constituent Christian bodies that have established it and still have a predominant share in its support. The Board of Managers as then constituted would presumably be made up as follows:- four members representing the constituent Christian bodies, five members of the administrative and teaching staff of the University, six coopted members. Many obvious objections would be raised to the method of constituting such a board.

The Trustees are in complete agreement with the two main objectives contemplated by the Ministry of Education:- (1) the creation

of a Board small enough to be effective; (2) the emphasis on the Chinese members. As we have talked, however, with the individual members of our Yenching Board of Trustees we have found them doubtful as to whether the proposed basis of membership would prove ultimately to be the wisest one.

We have made several efforts during the autumn to secure a meeting of the Executive Committee at which this important question could be discussed, and the first steps could be taken to bring the matter formally before the full Board of Trustees. As yet we have not been successful in our efforts. We will, however, try to secure a meeting of the Executive Committee within the next few weeks and will at that time lay the matter before it. I am afraid that until the matter can be settled the Board of Directors will still have to continue the method now being utilized of having each of the cooperating missions appoint at least one Chinese from among its two representatives.

I am sorry that we have failed to send our greetings and good wishes for the Christmas season. We send them herewith even though they will be sadly belated.

Very sincerely yours,

BAG:MP

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December 20, 1934

Dr. J. Leighton Stuart
Yenching University
Peiping, China

Dear Dr. Stuart:

We had a meeting of the Finance Committee yesterday afternoon and I was asked to write you concerning two items which were under discussion at that meeting.

The first is concerning the location and the architecture of the proposed Wheeler Chapel. The location of the chapel on the map which you kindly sent seemed to a number of the group not to fit into the symmetrical arrangement of the campus and I was asked to suggest that this matter, as well as the type of architecture for the chapel, be kept in mind in making your plans. I called to the attention of the committee the fact that you were probably equally as eager as they were to see that the beauty and symmetry of the campus is not only maintained but also enhanced by this chapel, and I am sure that you and your consultants in the plans have taken into consideration all of these points, but I am writing to you concerning them since I was asked to do so.

The second item is concerning the Wendel endowment. Mr. McBrier, who is on the Methodist Mission Board, asked me to stress to you the fact that Mr. Cartwright and Dr. Weigle are to be in China for some time during the winter and will be studying the situation carefully, especially with respect to theological training, and he suggests that you work out, if possible, some arrangement whereby Yenching University might be able to function in connection with Nanking and thus derive some of the financial aid from the Wendel estate. Mr. McBrier stated that whatever was done would probably have to be done in co-operation with Nanking, but that it might be that Yenching could serve as an extension of that work functioning as a graduate department for specific training for certain types of Christian workers.

I certainly do hope that something may come of this aid from the Wendel estate. The financial situation in America is still very uncertain. The action of the President with respect to industries of all kinds is creating a good deal of uncertainty and is reducing very considerably incomes from these sources. For this reason people who have their money invested are beginning to doubt the returns from the investments and consequently are not giving to such causes as Yenching. Then, also, the pressure on giving to

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Page 2.

local relief has been very much increased so that those who are able to give feel that this should be the first cause to which they should contribute. This is true all over the country, and in all the cities which we visited on our series of conferences for the Associated Boards we found the same situation.

The predicted upward swing which was due around the end of the year has not materialized and the uncertainty with reference to the government's attitude toward all capitalistic interests is creating a serious situation here. Some of the Yenching Finance Committee expressed very serious doubts as to the income from endowments being maintained even at its present level since bank-rate interests are being rapidly reduced and labor is having shorter hours and higher wages provided for it. Naturally, the income from endowments in these interests will decrease.

With every good wish for the Christmas and New Year season, I am,

Very sincerely,

HGG:d

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December 21, 1934

CONFIDENTIAL

Dr. J. Leighton Stuart
Yenching University
Peiping, China

Dear Dr. Stuart:

I have just come in from the series of conferences with the Associated Boards group and wish to give you my impressions while they are fresh. Please keep this as confidential.

I am sending you some of the programs and some of the newspaper clippings which will indicate the very unimportant part which Yenching has had in all of the programs.

Let us have an understanding now that if we continue in the Associated Boards, and it looks as if we are being tied up pretty tightly, and have another such series of conferences, Yenching must by all means have a Chinese representative, and one of our best, in the group of speakers. Naturally, I think of Dr. Hung in this connection; possibly Wee may be here. In all of the meetings the Chinese were given preference, even though they were often only students and not in a position to make anything like the contribution to a gathering which some of the foreigners with long China experiences might have made. Dr. C. J. Lin of Fukien Christian University, was very much over-worked and his enthusiasm was a strong factor in his popularity with his audiences. Dr. Hung could easily have been a strong drawing card and a source of much favorable publicity for us.

I feel very strongly that the large portion of the publicity and benefit - if there is any benefit at all - has gone to Fukien Christian University, which is one of the weakest of the China institutions in the whole group, and to Hua Nan, which is not as yet even a member of the Associated Boards. This means, of course, that those institutions which are most heavily assessed for the expenses of these conferences are paying for publicity for these institutions and they are actually emphasized at the expense both in money and in promotion of the larger and more important universities.

There was much which might have been better handled in the organization and publicity for the conferences. The audiences in most cases were small and the collections which were taken for the expenses of the team, I am sure did not anything like meet the outlay. As for collecting any money for the colleges, I think this thought was abandoned very soon after we started out, though it was talked of a good deal in preliminary meetings in New York in preparation for the trip. I have not learned of any money collected by the Associated Boards through gifts for the

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colleges. I think we will have to deal with a deficit rather than any division of funds.

When we visited the various cities our full time was taken up with attending meetings and we had to hurry from one place to another with no time allowed for cultivation of our lists. The original plan was, as I understood it, to give us two or three free days after the meetings in each city. I did, however, have about two days in Cincinnati during which I made a number of interesting contacts but secured no money. Our largest audiences were in the city high schools - this was probably educational but of very little practical value to us in the way of financial returns, but it did much for the cultivation of international goodwill among those to whom we talked. In all other places it was simply meetings with small groups and discussions of conditions in China in an effort to stimulate interest in the colleges.

As Mr. Wannamaker has well said, the attendance at all of these church meetings was largely the "old soaks" - the regular loyal church goers, chiefly women, who did not need to be convinced and who were not in a position to give. I dare say that in most cases they were the regular group who attend all church meetings and who have already obligated themselves to their limit and are now making their small contributions in weekly or monthly allotments to some mission cause. The women's meetings were better attended than the mixed ones.

I still feel, as I told you when you were here, that there is a rather strong prejudice against Yenching University in some quarters in the Associated Boards office and I may be over-sensitive but I do not believe that we get the consideration due us in view of the large part of the expense which we have to bear. I even felt that there was some resentment that I continually put out Yenching publicity with that of the Associated Boards in the different places where we were holding meetings.

One item which has given me considerable concern is the fact that the central promotion office of the Associated Boards has circulated some of our list of prospects, asking for and receiving gifts from them. Whether this is an oversight or an intentional procedure I have not yet found out. I am following this up immediately. It is certainly a very grave violation of our original understanding. They were allowed to reproduce our card list for their files with the understanding that they might mail to them their general publicity and not appeals for funds, and use it in connection with setting up the publicity for these meetings. As it has turned out, their appeal went out just at the time ours did this fall and this has created much confusion in the minds of some of our best friends and has resulted in contributions coming in to the Associated Boards from persons who have been contributing to Yenching over a long period and who write us that they cannot send us anything now because they have just sent a gift to the Associated Boards in some cases intimating that they thought this would come to us. This will give you some idea of the confusion. Our appeal did not bring what we hoped it might bring - and our hopes were modest - but we feel that considerably more would have come to us if this appeal by the Associated Boards had not gone out at the same time to our people. A vigorous protest is being made and I hope this action will not be repeated by the Associated Boards.

Another item about which I am concerned is the expense involved in the publicity which has been printed and is being widely used by the Associated Boards.

Yenching has cut its budget for publicity to such an extent that we cannot print such things and yet the Associated Boards does it and we have to foot a big share of the bills. Also, money has been spent for staff and other things, which we have felt we could not have.

I have had a confidential talk with Mr. Sherwood and hope that when he gets the situation more in his hands there will be a different spirit in the Associated Boards office. Mr. Sherwood is delicately feeling his way now and has no policy or definite plans.

I shall write you from time to time as to how things develop here. There will evidently be a great pressure brought to bear upon all of us to merge the offices soon. I feel that this would be fatal to Yenching University and I shall oppose it strongly until conditions are quite different from what they are now.

Very sincerely,

N. Gist Gee

NGG:HW

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December 22, 1934

Dr. J. Leighton Stuart
Yenching University
Peiping, China

Dear Dr. Stuart:

This will acknowledge receipt of your letter of November 24th. I will discuss the items as indicated below.

Bulletins regarding international affairs. It will give us great pleasure to do what we can to get Yenching University on the exchange list of the institutions publishing pamphlets on international affairs. We will take this up immediately after the holidays.

School of Religion. I have your excellent statement concerning the School of Religion at Yenching and wish we might go right ahead with the Modern Missions Movement with this appeal. The general attitude of the Board of Trustees, however, makes this impossible, though I shall talk further with some of them and see if something cannot be done.

Kiangsi Rural Reconstruction. Thank you for the interesting letter concerning Yenching students in the work in rural reconstruction. We can pass this on to our friends as we meet them from time to time.

Christmas cards. I am afraid the cards which you have indicated you are sending us will be too late for use this year. We are busy today getting off a letter written for us by Dr. and Mrs. Wilson. We are using this as a Christmas card this year.

Gifts. Dr. Luce is looking forward with enthusiasm to his visit to China next spring. He will doubtless wish to discuss fully with you plans for the gifts being made by his son.

Nothing further has come from Dr. Jenney as to Mrs. Marmon's gift so I am afraid something has gone wrong there. He promised to get that settled by the end of November.

With every good wish for the Christmas season, I am

Very sincerely,

December 21, 1934

Dr. J. Leighton Stuart
Yenching University
Peiping, China

Dear Dr. Stuart:

This will acknowledge receipt of your letter of November 2nd..

Possibly it would be wise to leave all plans concerning my suggested trip to China until we see how things develop. The responses to our appeals verbally and by letters is not encouraging and I am afraid conditions are not sufficiently improved to hope for much.

Thank you for the information concerning Miss Vance. We will hereafter reply to all inquiries of this nature as you suggest.

We are cooperating as fully as we can with the Princeton-Yenching Foundation office and we pass on to Miss Van Sciver everything we think would be of interest to her.

I have been in communication with Dean Martin concerning Journalism and he seems to think, as he has written you, that possibly Mr. Nash might come home next year. He knows the situation among the journalists much better than I do and I would therefore naturally defer to his judgment in the matter. As I have said, the general situation makes me afraid we would not be able to raise the necessary funds at this time. Of course if things take a turn for the better after the first of the year this would make considerable difference. My own experience does not encourage me to hope for decided improvement.

I am to have an appointment with Dr. Williams of Columbia early in January after the Christmas holiday and will discuss with him possible arrangements with Mr. Wee. After I have had this appointment I shall write you again. I shall also mention Mr. Wee to the Institute of International Education with the hope that something may develop there even if Columbia has nothing available.

With kind regards, I am

Very sincerely,

0973

December 21, 1934

Dr. J. Leighton Stuart
Yenching University
Peiping, China

Dear Dr. Stuart:

Your letter of November 13th has been received and I am replying according to the several items mentioned in your letter.

Modern Missions Movement. The other day in the Board of Trustees meeting the question of having the Modern Missions Movement approve Yenching or any other of the Christian institutions in China was brought up for discussion. I was surprised at the reaction. The almost unanimous opinion of the group was that no such approval was desired. I stated very clearly to the group that I had already approached the Movement for the approval of Yenching but it was suggested that I hold this up under present conditions. I am much disturbed because I believe that such an approval would be very influential with the group of people to whom we appeal, but here again is the handicap of being tied up in a way that practically takes all of our liberty from us.

Rockefeller Foundation. I have already written you concerning the Rockefeller Foundation and Mr. Gunn's general plans.

Yenching News. Thank you very much for the five copies of the News. We are distributing this where we think it will be helpful, especially in the institutions with whom we are cooperating.

Chang Hsueh-tseng. This bit of information concerning Marchal Chang Hsueh-liang's younger brother is interesting and I hope we may have some opportunity to make use of it in publicity.

University seal and stationery. Possibly after all it may be wise to retain the present seal of the university which we are using. I still feel, however, that it would be possible to work out something far more attractive and with real significance, but this would require a good deal of formality, so let us drop this for the present.

Concerning stationery, I would like very much for us to get some understanding as to the general titles marked on the enclosed sheet and if necessary have blocks or cuts prepared so that we might have exactly the same thing. I do not approve altogether of the stationery used in the New York office. It was all we could do at the time this was printed. If we could get Dr. Wu and others with similar taste to work out something about this size but possibly somewhat more attractive than we

0974

could both use exactly the same thing and having the cuts made either here or there as you wish. The remainder of the heading on the stationery can be worked out for individual uses as our individual tastes may dictate. I hope Dr. Wu will be willing to undertake this.

Hu Shih. I am glad to know that Dr. Hu does not hesitate to speak a good word for Yenching from time to time. I think he is thoroughly sincere and the reputation which he has gives favorable publicity to any comments which he may make.

Miss Wu Yu-chen. We are sending you copies of "Yenching University Goes to the Country" - a very interesting article which Miss Boynton wrote for us. Miss Amberson of the Forecast Magazine is also preparing an article on the work at Ch'ing Ho for an early issue of the magazine. This is all quite worthwhile.

James W. Porter. I shall take no further action here concerning the possibility of a memorial for Mr. Porter. Your discussing the matter with Mr. Lucius Porter will probably give you all of the facts.

Pamphlets. We thank you very much for the pamphlets which have been sent. We are sending a formal acknowledgment to Mrs. White in response to her letter of November 16th concerning this.

Very sincerely,

N. Gist Gee

NGG:HW

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YENCHING

Yenching

December 24, 1934

Dr. J. Leighton Stuart
Mr. Stephen Tsai
Yenching University
Peiping, China

INDEXED

Gentlemen:

We are enclosing herewith two copies of the last meeting of the Committee on Finance, Property & Investment. ^{minutes} While a number of the committee were not present, the data had been circulated in advance and with Miss Cockingham's presence, together with Dr. Gee's and the Secretaries, there resulted a very thorough discussion of every item on the docket.

Investments. There is not much to be added to the data contained in the minutes, with the exception that the 87 $\frac{1}{2}$ % extra on aluminum stock for January puts it in the \$4.00 class on a quarterly basis, but the company notifies us that it is not to be construed as meaning more will be forthcoming unless conditions warrant it. We sincerely trust that there will be sufficient recovery, whereby some of the back dividends will be caught up.

Kreuger & Toll Common Stock. It will be recalled that this gift was under the supervision of Mr. Ernest Evans, a former member of the Board. It was through his recommendation that the purchase of Kreuger & Toll Common Stock was made. A number of large institutions held far in excess of this amount on their stock list. There is no prospect of recovery for this company, and the only sane method is to charge off the item against Income from Plant Investments.

The Report on Lot 27 Alter Road Gardens needs no further comment.

Publicity Deficit on Field Accounting to LC5516.48. This is turning back to Mr. Tsai's letter of June 12th, No. 16, which was not considered until the last meeting of the committee. The committee voted to absorb this loss, charging it to the Surplus account on the Trustees' books, and as soon as a draft can be purchased, it will be forwarded. It is not possible to procure a draft today, but it will be forwarded in the next mail. The matter of charging off the 1933-34 balance on promotional budget is a mere matter of routine.

Famine Funds Proceeds from Sale of Land. This item was revived from the previous meeting of the committee, and as there seems to be no prospect of securing a donor to cover this charge for changing the Library, it was decided to authorize the field to proceed as requested originally.

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Land Funds and Transfers. This action disposes of the number of proposed changes as set forth in some of Miss Cookingham's letters. As soon as possible we will get together and set up the journal vouchers necessary to make the transfers suggested.

Income Available for 1935-36 Budget. Agreeable to the action we radioed you today, as follows: "TRUSTEES ESTIMATE 1935-36 INCOME TO BE:- GENERAL UNIVERSITY \$31,000; NATURAL SCIENCES \$15,000; including \$5,000 FROM RESERVE; ARTS & LETTERS \$11,710; SCHOOL OF RELIGION \$5,600; COLLEGE FOR WOMEN \$12,000. LETTER FOLLOWS." we did not include the College of Public Affairs as there seems to be no definite conclusion as to the amount of funds which will be available after the close of the year on the field. Another thing is that the Princeton-Yenching Foundation is not in a position to state at the present time how much will be included in their budget for 1935-36.

There has been no ratio of increase of income on investment funds during the year, and there seems to be no prospect of any increase of any appreciable amount during 1935-36. The fact is the government has just recently announced that it is its intention to decrease income on securities to around 2 $\frac{1}{2}$ %. The refinancing which has been done recently would seem to indicate that this is actually what the government does intend to do and that it is not merely talk.

The amount appropriated for Natural Sciences includes \$5,000 of the Reserve fund we have on hand. It will be noted that in another year, unless there are funds secured from other sources, there will be a still further decrease in the College of Natural Sciences as the Reserve fund will be no longer available. In appropriating this \$5,000 for the coming year, the committee felt that everything possible should be done to help out on the coming year's budget rather than hold everything in reserve.

In this respect it was noted that the application pending with the Rockefeller Foundation has not been finally approved. Dr. Gee wrote you regarding the situation and before this letter reaches you, you will know that the Foundation voted a lump sum, the final allocation of which was to be in the hands of Dr. Gunn and Dr. Grant, decision to be made later on in the year.

Other items in the motion require no further comments.

Communication from China Regarding the Wheeler Chapel Fund. This involves Dr. Stuart's letter of November 19th, which was presented to the committee. It was assumed that no action was desired, and as a consequence the discussion was informal. The various questions raised were dealt with in order, and any comments thereon will be made in the same manner.

1. It was felt that the Trustees would be in thorough accord with having the field proceed with the erection of the building, provided that as stated it could be done with the amount available, reserving the portion held in the United States as an endowment fund. A letter from Rex Wheeler in this morning's mail indicates how keenly anxious he is to have steps taken toward building the chapel if it can be done in accordance with the terms outlined above.

2. The location for the building was also discussed at some length as it appeared that the spot chosen as indicated on the map would interfere

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12/24/34

with the symmetrical layout of the campus. The Trustees desire to cooperate with the wishes of the field and feel that those in China are best fitted to pass upon the location, the main thing being, of course, that the symmetrical plan of the campus be not invaded, which everybody agreed the field would not do.

3. Architect. We are thoroughly in agreement with your suggestion that the Presbyterian Construction Bureau be used. Lingnan made the mistake a short time ago of consulting Mr. Murphy on some plans under consideration and paid dearly for it. You are taking a very wise course in endeavoring to avoid this possibility.

4. Transfer of Funds. It is quite possible that no end of serious consideration would have been given to this question if there seemed to be any possible way of making this transfer. The facts are, however, that \$5,000. of the amount held here is involved in the note given by Rex Wheeler. It is obvious that it cannot be cashed at the present time. The balance of the amount is in securities which on the present market are valued at 13½ as against a normal of about 20. Obviously the conversion into cash at the present time would be rather unwise as practically the entire equity would disappear.

5. Plans and Drawings. The Trustees felt that it would be desirable to have the working plans, etc. submitted before proceeding, even though it was felt that nothing would be done on the field to disturb the general plan of building which might destroy the beauty of the campus.

To merely talk of the possibility of erecting a chapel is indeed most encouraging. If the building goes up for the amount you have stipulated we will consider that next to the impossible has been accomplished.

Very cordially yours,

CaB:EC
Enc.

0978

J. Leighton Stuart

HARPER & MATTHEWS

70 PINE STREET
NEW YORK

BENJAMIN A. MATTHEWS
HAROLD HARPER
ALBERT C. ROTHWELL

VINCENT P. UHLEIN
ARTHUR R. GAETJENS
NIDA M. ROOT

CABLE ADDRESS: ROHARMA
TELEPHONE: DIGBY 4-7026

December 26, 1934.

Re: Estate of Helen Jenkins.

Mr. C. A. Evans,
150 Fifth Avenue,
New York, N.Y.

*Wrote
Stuart*

Dear Mr. Evans:

I quote for your information from letter dated December 21, 1934, from Mr. Stoeckel:

"I am not at all sanguine that the facts needed for ascertainment of taxes in Mrs. Jenkins' estate will be on hand and complete by the first of the year.

"It is the hope of the executors that within a comparatively short time, possibly six months, we may be able to clear up some of the outstanding questions and get the taxes understood well enough so that we will know approximately what reserve to set aside for them.

"That will be as soon as we will be ready to say much about when legacies can be paid.

"I think it will be useful for you to get from Mr. Stuart formal application and power of attorney and file a copy with the executors of Mrs. Jenkins' estate at your convenience."

An extra copy of this letter is enclosed for your convenience in communication with Mr. Stuart.

As soon as we are advised that he desires that we follow this matter through to a conclusion for him, we shall prepare and forward the necessary papers for him to execute.

Yours very truly,

Enc.
BAM:AMH

Benjamin A. Matthews

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cc to Dr. Stuart

December 31, 1934

Dr. J. Leighton Stuart
President, Yenching University
Peiping, China

Dear Dr. Stuart:

This will introduce to you Mr. and Mrs. Brainard Thresher who are leaving for the Orient within a few days, and are desirous of seeing something of Yenching University.

Mr. and Mrs. Thresher have a collection of antique Chinese art; and Mr. Thresher is head of the Dayton Museum, which also has a very interesting Chinese Art collection.

Mr. and Mrs. Thresher are friends of Mr. Rudolph H. Wurlitzer, an Advisory Council member of Yenching in Cincinnati. I recently had the pleasure of talking with Mr. Wurlitzer and suggested that you would be glad to have Mr. and Mrs. Thresher call when they reach Peiping, and that I knew you would gladly put them in touch with people of like interests, and thus make their stay in Peiping more pleasant and profitable.

With every good wish, I am,

Very sincerely,

NGG:d

N. Gist Gee

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December 31, 1934

Dr. J. Leighton Stuart
Yenching University
Peiping, China

Dear Dr. Stuart:

Friday noon we had a meeting at the Hotel Wolcott to try to form some estimate of the value of the series of conferences, a report concerning which by Mr. Garside I am enclosing with this letter.

The discussion was very frank and free and a great deal of doubt was expressed as to the value of this series of conferences in negotiating what we wish to bring about. After the various points in the report had been discussed Mr. Wannamaker raised very frankly the question of dollars and cents involved in the program and asked for specific reports, especially from Dr. Young, who is being employed by the Associated Boards as a full time solicitor. Dr. Young could not give us a very satisfactory statement of what had been accomplished and raised the doubt in the minds of all of us as to whether or not he is actually making his expenses in collections. Also as you will see from the financial report accompanying the documents enclosed, the various conferences have not paid for themselves and we can hardly expect future conferences planned for Boston, Providence, Syracuse and Rochester from the 13th to the end of January, to pay for themselves, so doubtless our deficit will run well over \$2,000. Mr. Garside expressed the hope that this deficit might be made up by some special gifts from the outside and that it would not be necessary to call on the college treasuries to pay this.

We have, however, employed by the Associated Boards a rather expensive staff and a program with a budget of approximately \$22,000. Of this we are apportioned something like one-fourth and of course in addition we carry our own promotion office budget which we have cut almost in half from last year's figures down to \$13,720, and our share of the Central Office budget which I understand is around \$8,000. This seems to me to be a very heavy burden and I hope the next time you come to America these matters can be gone into fully. As you will recall, when we discussed matters before I left China we brought up the question of cutting expenses but instead they seem to be constantly growing and I sincerely doubt the return which we will get from these expenditures. Also for this present year nearly four months of my time have been taken up with the program of the Associated Boards. They were to begin fully a month earlier than they did and thus my hands were tied during that period, though of course I did much work in the office.

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As things are planned now I will hope to get out into the field with Dr. Young for one month during February and part of March and then if it can be arranged I will hope to go back through the middle west out to the Pacific Coast again to follow up contacts made there last year.

It was agreed at the conference on Friday that we should have a very careful financial accounting of all the activities in which we have engaged as an Associated Boards group up to the end of the conferences, that is January 31st, and that then we would go into the whole matter again very fully and frankly, realizing that every cent taken from the colleges at the present time and not returned in the form of collections made is that much of a handicap to the work rather than a help.

While naturally the series of conferences will be educational and will stimulate to a certain extent the general missionary interest, yet we are not in a position at the present time to take money from our treasuries so much needed for actual maintenance of the colleges in order to try to educate America. Yen-ching has undertaken this program for a number of years and I feel we could spend the amount of money being spent by the Associated Boards to much better advantage for Yen-ching if we directed altogether the expenditure of it for our own definite purposes.

I am sending you this information in order that you may have as full a knowledge as possible of what has taken place and of how I react to the whole program.

With all good wishes, I am

Very sincerely,

N. Gist Gee

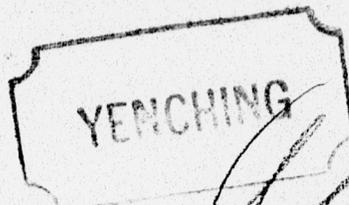
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學大京燕
YENCHING UNIVERSITY
PEIPING, CHINA.

OFFICE OF THE PRESIDENT

December 31 1934

TELEGRAPH ADDRESS
"YENTA"



1/28

Mr. C.A. Evans
150 Fifth Avenue
New York, N.Y.
U. S. A.

Dear Mr. Evans:

I have your letter enclosing the notice from the Union Central Life Insurance Company. I am sending this to Jack and am suggesting that he work out with you a budget of what he ought to need during the coming year. In the light of this the balance might be returned at once to the Company. Will you kindly take this up with him?

I am wondering what has happened in the case of Mrs. Jenkins' will. It would seem that with so well known a person there ought to be no great mystery or delay. When or if this money can be realized it will help me to clear off some of the accounts between the University and myself out here.

Thanking you for taking time to help in my personal affairs, believe me

Very sincerely yours,

jls:jw

*Please pay my subscription
to Pacific Affairs & charge
\$2.00 to my account.*

Heighton's mark

of car

J.H.S.

*Paid 1/28/35 -
no 7569*

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December 31, 1934.

Re: Estate of Helen Hartley Jenkins.

Robbins B. Stoeckel, Esq.,
P. O. Box 1484,
Hartford, Connecticut.

Dear Mr. Stoeckel:

We have your letter of December 21, 1934, and have passed the information along to Mr. Stuart. I note your suggestion that it will be useful for us to get from Mr. Stuart formal application and power of attorney. I am not sure I understand what you mean by formal application. Is it asking too much to request that you send us such forms as are customary, so that we can send them to Mr. Stuart for execution? I shall suggest to him that he have the power of attorney run to Mr. Evans, who is in charge of the New York office of Yenching University, with which Mr. Stuart is connected in China.

Very truly yours,

BAM : NMR

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學大京燕
YENCHING UNIVERSITY
PEIPING, CHINA.

OFFICE OF THE PRESIDENT

December 31 1934

TELEGRAPH ADDRESS
"YENTA"

Dr. N. Gist Gee
150 Fifth Avenue
New York, N.Y.
U.S.A.

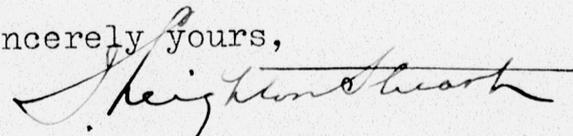
Dear Dr. Gee:

I am enclosing herewith an article which you may care to make use of with a certain group of our friends, including the Trustees. I am also enclosing copies of a translation by Dean Chao of A Hymn of Peace, which was sung at the Candlelight Service referred to in my report. Even those who do not read Chinese may be interested to know of the fact that this was done. You may care to send one of these copies to Dr. Maurer, who is, I believe, a member of our Advisory Council.

I was glad to have your confidential letter with its by no means reassuring reports of the joint financial campaign. This is no worse than I had expected and confirms my opinion that the whole thing is a serious mistake which may prove very costly to us. Let me suggest that before the next annual meeting of the Trustees you present estimates of the cost to us and the lack of proportionate benefits. By supplying these figures to us, we can raise a protest from this end.

I note from copies of letters which have come to me that mention is being made of our Million Dollar Endowment Campaign and wish to enter a mild caveat against overdoing this. We have plenty of goodwill but the results in money are going to be very small, I fear, and long delayed in actual payments. The publicity value of making the attempt and the endorsement of everybody from the highest officials down, has already been played up. If we continue to emphasize it we may be embarrassed in giving figures of progress.

Very sincerely yours,



jls:jw

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(6 copies - this paper)

Appendix B

學大京燕
YENCHING UNIVERSITY
PEIPING, CHINA.

OFFICE OF THE PRESIDENT

December 31 1934

TELEGRAPH ADDRESS

"YENTA"



Ack 4/10/35

Mr. B.A. Garside
150 Fifth Avenue
New York, N.Y.
U. S. A.

Dear Mr. Garside:

I am writing to ask that you make the following recommendation to the committee on the McBrier Fund. This is that Mr. Cheng Shao-huai be invited to come here next session with some such title as Assistant to the Dean of the School of Religion. Mr. Cheng is a college graduate of the class of 1929 and of the School of Religion of 1932. In both courses he was an excellent student, making a grade ratio in college of 1.81 and in the School of Religion of 1.86. In the School of Religion he won the Ogilvie Prize, given to the best all-around student. He also won various other honors in intercollegiate debating, etc. In addition to being an unusually good student he stood well in athletics and was very well liked by his fellow students, as well as highly respected for his unblemished Christian character. Since his graduation he has been working in a difficult and obscure rural evangelistic field near his home in southern Fukien, thus giving evidence that some of the most highly educated Chinese students are willing to do this sort of thing.

Dr. P.C. Hsu will probably spend the next academic year in Japan in an effort to bring about a better understanding between the Christians of the two countries. Faculty leadership in the Christian Fellowship will therefore be very considerably weakened, especially if Dr. Y.P. Mei accepts the invitation to become President of Cheeloo or yields to Dr. Kung's insistence that he become Principal of the Oberlin-Shansi School. Our thought would be that Mr. Cheng would give his full time to helping in the organized Christian activities of the student section of the Fellowship, together with personal work among them. The title suggested gives him a status and would make it more

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Mr. B.A. Garside

December 31 1934

fitting for him to assist Dean Chao in the conduct of Sunday services.

This proposal has been recommended by the Administrative Committee, which is a smaller body than the Faculty Executive Committee, which ratifies all actions of the smaller body. It has also met with the approval of the School of Religion faculty. This means that those concerned are unanimous in feeling that this is the most effective form we can think of for carrying out the intentions of this Foundation during the coming year, and that we are all concerned over the weakening of our religious leadership because of the enforced reduction in the School of Religion faculty. Had P.C. Hsu not received this invitation from Japan, including financial support, we should have had to let him go, as has already been the case with Andrew Cheng and others.

I have been in correspondence with Mr. Cheng on a tentative basis and he has been able to secure a leave of absence for one year from the English Presbyterian Mission. The salary proposed is \$130 per month with travel expense for himself and his wife both ways, or approximately \$1,800 lc.

I should also be glad to have a fund for continuing some of the scholarships which we have at present. All of these are passed by our Committee on Scholarships and Loans and are all making their respective contributions to the religious life of the student body. Some of them at least would have to leave the University otherwise. If the principle is approved, I shall send a detailed statement immediately on hearing from you.

Very sincerely yours,

Sheighton Heath

jls:jw

I am enclosing the first draft of an attempt at "rethinking" our School of Religion. This is in no sense final as it is only to furnish the Dean's proposals as a basis for faculty action. Some Trustees will be interested.

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